

# *Big Bend Community College*

## Board of Trustees



**2011-2012**

**State Operating Budget**

**BIG BEND COMMUNITY COLLEGE**

**2011-2012  
STATE OPERATING BUDGET**

**BIG BEND COMMUNITY COLLEGE  
BUDGET STATUS SUMMARY  
AS OF JUNE 30, 2011**

PROGRAM	CATEGORY	BUDGET	ADJUSTMENT	BUDGET	SPENT	BALANCE	% REMAINING
		As of 7/1/10		As of 6/30/11	Includes Enc		
010 INSTRUCTION	SALARIES	5,009,030	(149,336)	4,859,694	4,934,066	(74,372)	-1.53%
	BENEFITS	1,542,185	4,916	1,547,101	1,516,139	30,962	2.00%
	GOODS&SVC	413,364	30,503	443,867	179,217	264,650	59.62%
	TRAVEL	42,320	4,000	46,320	11,823	34,497	74.48%
	EQUIP	84,250	0	84,250	53,523	30,727	36.47%
	TOTAL	7,091,149	(109,917)	6,981,232	6,694,768	286,464	4.10%
040 PRIMARY SUPPORT TO INSTRUCTION	SALARIES	297,942	0	297,942	302,185	(4,243)	-1.42%
	BENEFITS	106,328	0	106,328	108,660	(2,332)	-2.19%
	GOODS&SVC	10,839	0	10,839	2,350	8,489	78.32%
	TRAVEL	5,356	0	5,356	1,961	3,395	63.38%
	EQUIP	0	0	0	0	0	0.00%
	TOTAL	420,465	0	420,465	415,156	5,309	1.26%
050 LIBRARY	SALARIES	295,484	0	295,484	281,570	13,914	4.71%
	BENEFITS	107,743	0	107,743	104,432	3,311	3.07%
	GOODS&SVC	63,656	0	63,656	49,447	14,209	22.32%
	TRAVEL	1,750	0	1,750	610	1,140	65.12%
	EQUIP	10,162	0	10,162	10,009	153	1.50%
	TOTAL	478,795	0	478,795	446,069	32,726	6.84%
060 STUDENT SERVICES	SALARIES	954,580	46,884	1,001,464	960,781	40,683	4.06%
	BENEFITS	317,570	5,804	323,374	317,431	5,943	1.84%
	GOODS&SVC	48,962	35,947	84,909	37,994	46,915	55.25%
	TRAVEL	5,650	600	6,250	3,709	2,541	40.66%
	EQUIP	0	0	0	22,881	(22,881)	0.00%
	GRANTS MATCH	584,553	(115,765)	468,788	425,951	42,837	9.14%
		15,004	0	15,004	9,420	5,584	37.22%
	TOTAL	1,926,319	(26,530)	1,899,789	1,778,167	121,622	6.40%
080 ADMIN.	SALARIES	1,398,349	(11,938)	1,386,411	1,296,373	90,038	6.49%
	BENEFITS	460,498	(5,477)	455,021	462,103	(7,082)	-1.56%
	GOODS&SVC	760,590	179,658	940,248	617,777	322,471	34.30%
	TRAVEL	22,875	(500)	22,375	13,834	8,541	38.17%
	EQUIP	16,250	15,000	31,250	19,645	11,605	37.14%
	TOTAL	2,658,562	176,743	2,835,305	2,409,732	425,573	15.01%
090 M&O	SALARIES	993,705	(55,142)	938,563	905,385	33,178	3.53%
	BENEFITS	392,242	(22,475)	369,767	366,948	2,819	0.76%
	GOODS&SVC	1,151,350	0	1,151,350	868,693	282,657	24.55%
	TRAVEL	3,275	0	3,275	122	3,153	96.27%
	EQUIPMENT	16,337	0	16,337	9,613	6,724	41.16%
	DEBT SERV.	0	0	0	0	0	0.00%
	TOTAL	2,556,909	(77,617)	2,479,292	2,150,760	328,532	13.25%
<b>TOTAL BUDGET</b>		<b>15,132,199</b>	<b>(37,321)</b>	<b>15,094,878</b>	<b>13,894,653</b>	<b>1,200,225</b>	<b>7.95%</b>

ALLOCATION # 3	Basic Skills and ESL	39,008
ALLOCATION # 4	Student Achievement Initiative	4,902
ALLOCATION # 6	Budget Reduction	(407,717)
ALLOCATION # 6	Workforce Development Projects	68,805
ALLOCATION #11	Revolving fund charges	87,816
ALLOCATION #12	SBCTC Bellevue-IT Distribution	146,342
ALLOCATION #13	Reserves	23,523
<b>TOTAL ADJUSTMENTS TO ALLOCATION</b>		<b>(37,321)</b>

**BIG BEND COMMUNITY COLLEGE  
RESERVE BALANCES AS OF 6/30/2011**

Fund Name	Number	6/30/2010	6/30/2011	Change in Balance	Unobligated Fund Balance	Notes
<b>Reserve Funds</b>						
International Student	145	1,053,243	1,053,289	46	1,053,289	\$-0- is dedicated to 11-12 budget.
Administration Fee	145	1,342,605	1,435,040	92,435	1,435,040	\$-0- is dedicated to 11-12 budget.
Interest Earnings	145	1,494,036	1,509,911	15,875	1,509,911	\$-0- is dedicated to 11-12 budget.
<b>Total Reserve Funds</b>		<b>3,889,884</b>	<b>3,998,240</b>	<b>108,356</b>	<b>3,998,240</b>	

Fund Name	Number	6/30/2010	6/30/2011	Change in Balance	Unobligated Fund Balance	Notes
<b>Enterprise Fund</b>						
European Funds	571	2,471,760	2,379,334	(92,426)	2,279,334	\$100,000 was spent on COP payment. \$2,158 was spent drilling well.

Fund Name	Number	6/30/2010	6/30/2011	Change in Balance	Unobligated Fund Balance	Notes
<b>Dedicated Local Funds</b>						
Running Start	145	543,622	588,629	45,007	188,629	Headcount was 162 for 09-10 and 170 for 10-11. FTEs were 397 and 409, respectively. \$400,000 is dedicated to the 11-12 budget.
Interest Earnings	148	209,986	217,919	7,933	217,919	\$-0- is dedicated to the 11-12 budget.
Excess Enrollments	148	710,878	1,360,113	649,235	1,360,113	\$-0- is dedicated to the 11-12 budget.
Tuition Balance	149	1,649,791	1,834,730	184,939	242,291	\$1,592,439 is dedicated to the 11-12 budget.
<b>Total Dedicated Local Funds</b>		<b>\$3,114,277</b>	<b>\$4,001,391</b>	<b>\$887,114</b>	<b>2,008,952</b>	



**PROCESS**  
**Fiscal Biennium 2011 - 2013**  
**Fiscal Year 2012**

**Receive the initial allocation from the State Board for Community and Technical Colleges (SBCTC) calculated as follows:**

- ~ **The unrestricted General Fund State (GFS) base budget is retained (calculated by removing one-time and variable funding from the prior year's operating budget allocation FY 2011.)**
- ~ **Changes to the Base Budget (for FY 2012 – PERS/TRS pension rate changes, suspend PERS/TRS Plan 1 COLA, cap state funding for TIAA-CREF plans at 6%, workers compensation changes, student achievement initiative pool and permanent budget reduction.)**
- ~ **Remove Variable and One-Time Funding (for FY 2012 – basic skills enhancement, maintenance shift to capital, worker retraining variable, opportunity grant, compensation reductions and workforce development projects.)**
- ~ **New and Variable Allocations (for FY 2012 – student achievement initiative, worker retraining, one-time reduction, temporary 3% salary reduction and ERP advanced planning.)**

**Tuition and local revenues are added to the GFS budget based on revenue forecasts.**

## What's New for Fiscal Year 2012

- **Funding reduced due to House Bill 1981 putting a cap on state funding for TIAA-CREF at 6%, with the remainder provided by local funds.**
- **Funding for adjustment to employer rates for PERS/TRS pension rate changes.**
- **Funding for maintenance and operations is shifted from the operating budget to capital.**
- **Reduction for ERP advanced planning.**
- **Reduction to provide a pool of Student Achievement Initiative funds. These funds will be distributed in a future allocation based on net gain in student achievement points earned in the FY 2011 year compared to FY 2010.**
- **Funding to cover Student Achievement Initiative points earned in FY 2011.**
- **1% compensation reduction is restored consistent with Engrossed Substitute Senate Bill 6503 which required a one-time reduction in compensation to be taken in FY 2011.**
- **Permanent budget reduction.**
- **Temporary budget reduction that will be restored in the 2013-15 biennium.**
- **Temporary 3% salary reduction that will be restored in the 2013-15 biennium.**
- **Removal of one-time funding in Worker Retraining Variable.**
- **Removal of one-time new funding for the Opportunity Express Account for the Opportunity Grant Program.**

**Big Bend Community College**  
**Where Our Money Comes From**  
**Fiscal Year 2012**

		NOTES
2012 Unrestricted Base Budget	\$8,627,313	
New Operating Funds:		
PERS/TRS Pension Rate Changes	\$104,759	(1)
Workers Comp Changes	6,000	(2)
Student Achievement Initiative	3,498	(3)
Total New Operating Funds	114,257	
Budget Reductions & Creation of Student Achievement Pool:		
Suspend PERS/TRS Plan 1 Cola	-50,919	(4)
Cap State Funding for TIAA-CREF Plans @ 6%	-107,471	(5)
Student Achievement Pool	-29,597	(6)
ERP Advanced Planning	-30,138	(7)
FY 2012 Temporary 3% Salary Reduction	-204,011	(8)
FY 2012 One-Time Reduction	-63,802	(8)
FY 2012 Permanent Budget Reduction	-749,559	(8)
Total Budget Reductions & Creation of Stud. Achieve.Pool	-1,235,497	
SBCTC Earmarks and Legislative Provisos:		
Disability Accommodation	27,938	(9)
Opportunity Grant	428,412	(10)
Students of Color	18,472	
Worker Retraining - Base	244,383	(11)
Worker Retraining Variable	111,432	(11)
Total SBCTC Earmarked Programs	830,637	
 <b>2012 Initial GFS Operating Allocation:</b>	 8,336,710	
Tuition	3,608,514	(12)
Carryover/Indirect Cost Recovery/Excess Enrollment	1,592,439	(13)
Running Start	400,000	(14)
ABE/ESL Grants	155,283	(15)
Total Tuition and Recovery Income	5,756,236	
<b>Total 2012 Operating Budget</b>	<b>* \$14,092,946</b>	

\* Includes the 2.5% reserve funding level (\$343,730).

**Big Bend Community College  
Operating Budget Notes  
Fiscal Year 2012**

**The following items are added to or subtracted from the base budgets to form the initial fiscal year 2012 allocation:**

- (1) PERS/TRS Pension Rate Changes - contribution rate for PERS is increased to 7.07% from 5.31%. The employer contribution rate for TRS remains the same at 6.14%. Rates are subject to change effective September 1, 2011.
- (2) Workers Comp. Changes - state funding is adjusted based on each college's budgeted rates for FY 2012 as provided by L&I.
- (3) Student Achievement Initiative – funds are allocated to cover points earned in FY 2011 that have not been paid.
- (4) Suspend PERS/TRS Plan 1 COLA - reflects lower employer contribution rates due to the State ending future automatic benefit increase in the PERS Plan 1 and TRS Plan 1.
- (5) Cap State Funding for TIAA-CREF Plans @ 6% - reduction for implementation of House Bill 1981 that restricts state funding for higher education retirement plans to no more than 6% of pay, with the remainder provided by other funds.
- (6) Student Achievement Initiative Pool – these funds will be reallocated in FY 2012 based on net gain in student achievement points earned in the 2010-11 academic year compared to 2009-10.
- (7) ERP Advanced Planning – funding to support advanced planning for the ERP system. This is a one-time adjustment to base budgets and will be restored in FY 2013.
- (8) Budget Reductions – there are three parts to the budget reductions: a permanent general budget reduction of \$749,559; a temporary reduction of \$63,802 that will be restored in the 2013-15 biennium and a temporary 3% salary reduction of \$204,011 that will also be restored in the 2013-15 biennium.
- (9) Disability Accommodation – annual accommodation has been reduced by \$2,659 for FY 2012.
- (10) Opportunity Grant – the additional funding from the Opportunity Express Account of \$34,650 for FY 2011 was removed.
- (11) Worker Retraining - in FY 2011, the legislature provided funding for an additional 21 Worker Retraining FTES. This one-time funding was removed for FY 2012.
- (12) Tuition - for FY 2012 the tuition estimate is increased by the 12% tuition increase, which will create an additional \$300,000.
- (13) Carryover/Indirect Cost Recovery/Excess Enrollment – \$1,592,439 of our tuition balance will be used for 11-12 budget.
- (14) Running Start – headcount was 162 for 09-10 and 170 for 10-11. FTEs were 397 and 409, respectively. \$400,000 is dedicated to the 11-12 budget.
- (15) ABE/ESL Grants – funding is based on the BBCC applications submitted for FY 2012.



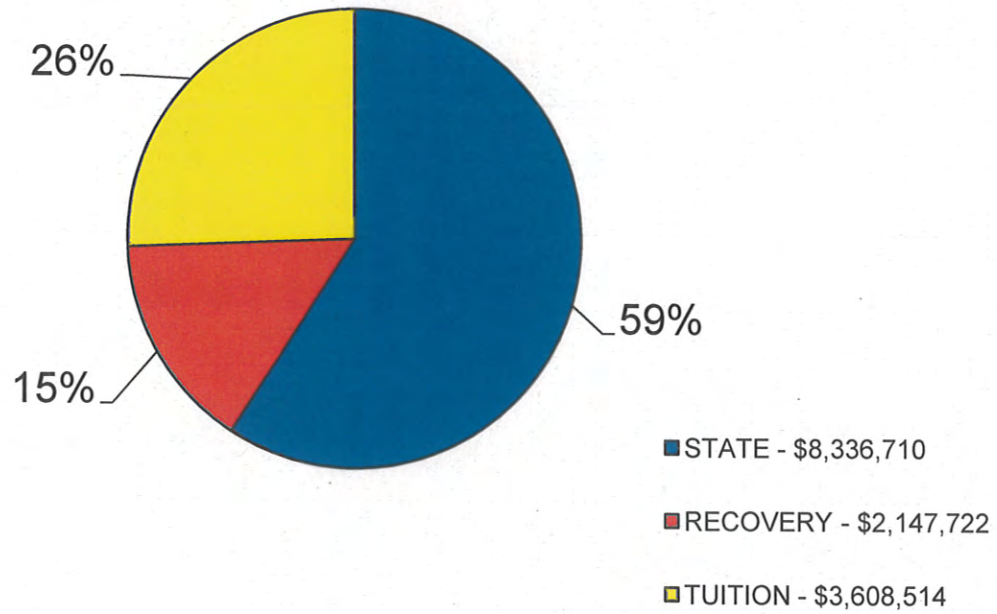
**Big Bend Community College  
State Operating Revenue  
Comparison of Fiscal Year 2011 to 2012**

	FY2011	FY2012	CHANGE	NOTES
ALLOCATED STATE SUPPORTED FTE	1,708	1,694	-14	(1)
<b>State Funds:</b>				
Unrestricted Base Budget	9,324,860	8,627,313	-697,547	(2)
New Operating Funds -				
Health Insurance Rate	324,210		-324,210	
PERS Rate Adjustment	550		-550	
Building Maintenance Shift from Capital	218,600		-218,600	(3)
Workers Comp. Rate Changes		6,000	6,000	(4)
Pension Changes		104,759	104,759	(5)
Student Achievement Initiative		3,498	3,498	(6)
Budget Reductions & Creation of Student Achievement Pool				
Financial Aid System Management	-2,375		2,375	
Suspend PERS/TRS Plan 1 COLA		-50,919	-50,919	(7)
Cap State Funding for TIAA-CREF @ 6%		-107,471	-107,471	(8)
Student Achievement Initiative Pool	-15,832	-29,597	-13,765	(9)
Compensation Reduction	-108,836	-204,011	-95,175	(11)
ERP Advanced Planning		-30,138	-30,138	(10)
FY 2012 One-Time Reduction		-63,802	-63,802	(11)
FY 2012 Permanent Budget Reduction	-605,702	-749,559	-143,857	(11)
SBCTC Earmarks and Legislative Provisos				
Disability Accommodation	30,597	27,938	-2,659	(12)
Opportunity Grant	428,412	428,412	0	
Opportunity Express Account	34,650		-34,650	(13)
Students of Color	20,230	18,472	-1,758	(14)
Worker Retraining	244,383	244,383	0	
Worker Retraining Variable	79,155	111,432	32,277	(1)
New Worker Retraining - Variable	96,831		-96,831	(15)
Initial GFS Operating Allocation	10,069,733	8,336,710	-1,733,023	
<b>Tuition and Recovery Revenue:</b>				
Tuition	3,308,514	3,608,514	300,000	(16)
Carryover/Indirect Cost Recovery/Excess Enrollment	1,177,395	1,592,439	415,044	
Running Start	400,000	400,000	0	
ABE/ESL Grants	176,557	155,283	-21,274	(17)
Total Tuition and Recovery Revenue	5,062,466	5,756,236	693,770	
<b>Total Operating Revenue</b>	<b>15,132,199</b>	<b>14,092,946</b>	<b>-1,039,253</b>	

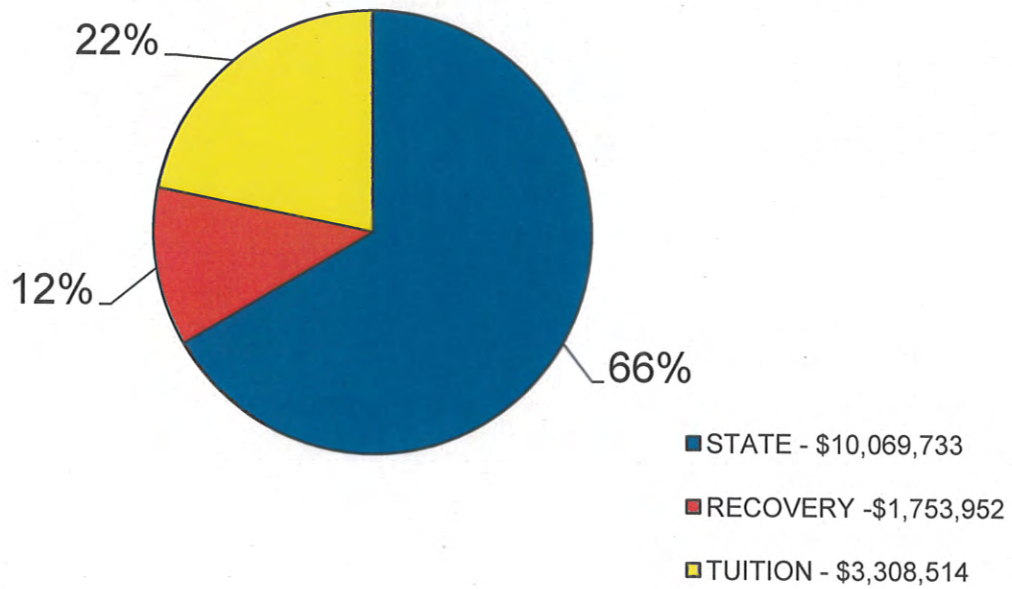
**Big Bend Community College**  
**Notes to State Operating Revenue Statement**  
**Comparison of Fiscal Year 2011 to 2012**

- (1) FTEs – 1,622 general and high demand FTEs, 53 Worker Retraining base FTEs and 19 Worker Retraining variable FTEs. The Worker Retraining variable FTEs are down by 14 from FY 2011.
- (2) Unrestricted Base Budget – the base budget amount was decreased by \$697,547 in FY 2012 budget.
- (3) Building Maintenance Fund Shift from Capital - funding for maintenance and operations was shifted from the capital budget to operating for FY 2011. For FY 2012 these funds were shifted back to capital.
- (4) Workers Comp. Rate Changes – state funding is adjusted based on each college's budgeted rates for FY 2012 as provided by L&I.
- (5) Pension Changes – contribution rate for PERS is increased to 7.07% from 5.31%. The employer contribution rate for TRS remains the same at 6.14%. Rates are subject to change effective September 1, 2011.
- (6) Student Achievement Initiative – funds are allocated to cover points earned in FY 2011 that have not been paid.
- (7) Suspend PERS/TRS Plan 1 COLA – reflects lower employer contribution rates due to the State ending future automatic benefits increase in the PERS Plan 1 and TRS Plan 1.
- (8) Cap State Funding for TIAA-CREF @ 6% - reduction for implementation of House Bill 1981 that restricts state funding for higher education retirement plans to no more than 6% of pay, with the remainder provided by other funds.
- (9) Student Achievement Initiative Pool – these funds will be reallocated in FY 2012 based on net gain in student achievement points earned in the 2010-11 academic year compared to 2009-10.
- (10) EPR Advance Planning – funding to support advanced planning for the ERP system. This is a one-time adjustment to base budgets and base funding will be restored in FY 2013.
- (11) Budget Reductions for FY 2012 – there are three parts to the budget reductions: a permanent general budget reduction of \$749,559; a temporary reduction of \$63,802 that will be restored in the 2013-15 biennium and a temporary 3% salary reduction of \$204,011 that will also be restored in the 2013-15 biennium. The permanent budget reduction is \$143,857 higher than in FY 2011. The 1% compensation reduction for FY 2011 was restored and a 3% compensation reduction was given for FY 2012.
- (12) Disability Accommodation – annual accommodation has been reduced by \$2,659 for FY 2012.
- (13) Opportunity Grant – the additional funding from the Opportunity Express Account of \$34,650 for FY 2011 was removed.
- (14) Students of Color – annual funding has been reduced by \$1,758 for FY 2012.
- (15) New Worker Retraining Variable - in FY 2011, the legislature provided funding for an additional 21 Worker Retraining FTES. This one-time funding was removed for FY 2012.
- (16) Tuition - for FY 2012 the tuition estimate is increased by the 12% tuition increase, which will create an additional \$300,000.
- (17) ABE/ESL Grants – funding is based on the BBCC applications submitted for FY 2012.

**SOURCE OF OPERATION FUNDS 2011-2012**  
**\$14,092,946**

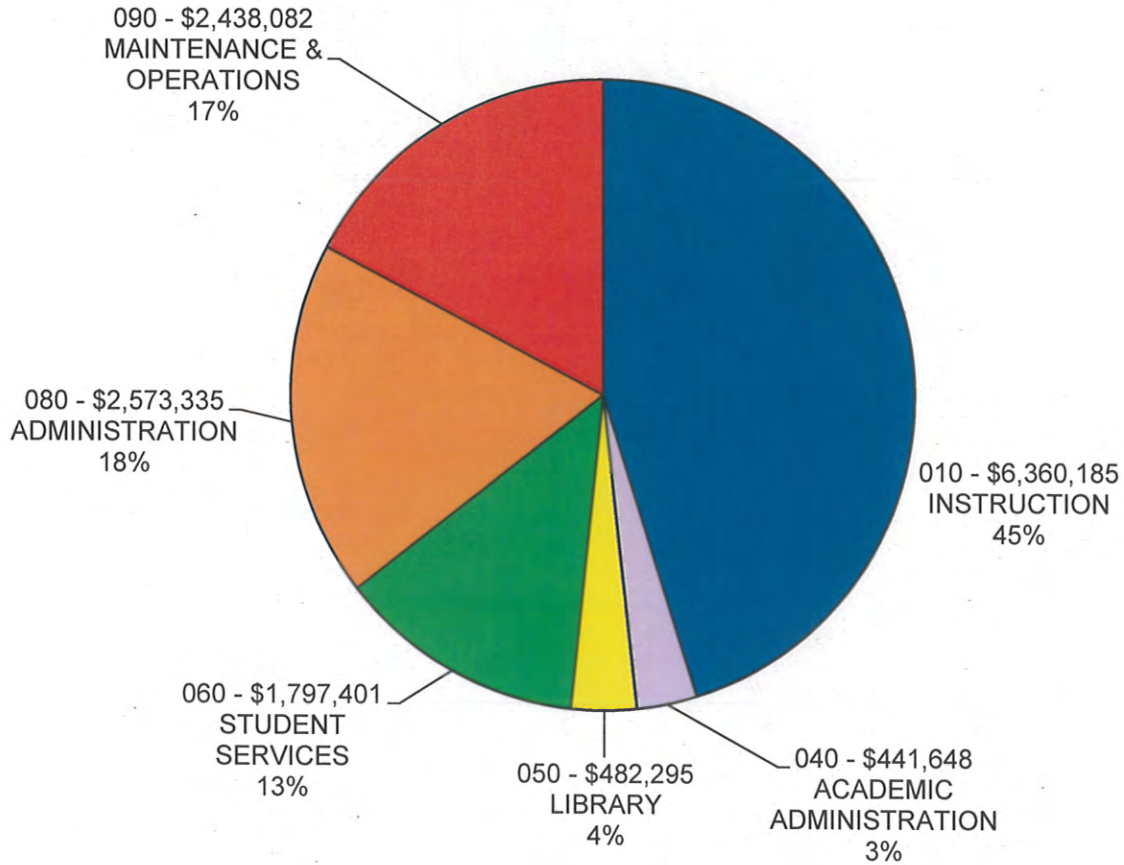


**SOURCE OF OPERATION FUNDS 2010-2011**  
**\$15,132,199**



# EXPENDITURES BY PROGRAM 2011-2012

## \$14,092,946



- 010 - \$6,360,185 INSTRUCTION
- 040 - \$441,648 ACADEMIC ADMINISTRATION
- 050 - \$482,295 LIBRARY
- 060 - \$1,797,401 STUDENT SERVICES
- 080 - \$2,573,335 ADMINISTRATION
- 090 - \$2,438,082 MAINTENANCE & OPERATIONS

## Instruction

- Classroom activities
- Laboratory activities
- Community service instruction
- ABE/GED

## Principle Changes and Focus

- An additional 12% tuition increase
- Removal of Additional Worker Retraining
- Program Assessments (Audits)
- Workfirst: New focus on vocational training and IBest
- Focus on student success and efficient delivery of instruction.



**010-INSTRUCTIONAL**

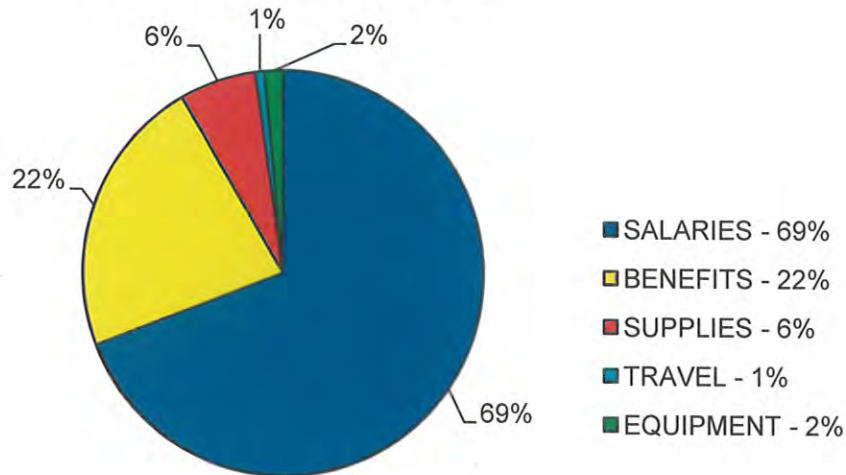
	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>
	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>REQUEST</b>	<b>REQUEST</b>
<b>ACADEMIC</b> FULL TIME FACULTY	1,232,446	1,215,889	1,222,540	1,113,248
FT FACULTY BENEFITS	380,417	455,244	487,148	459,595
PART TIME FACULTY	545,659	598,908	532,354	507,354
PT FACULTY BENEFITS	87,305	95,825	85,177	81,177
STAFF SALARIES	175,489	245,175	234,764	204,568
STAFF BENEFITS	54,692	75,327	81,799	73,652
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>2,476,008</b>	<b>2,686,368</b>	<b>2,643,782</b>	<b>2,439,594</b>
SUPPLIES	189,954	67,443	188,924	169,974
TRAVEL	3,562	1,173	11,585	11,960
EQUIPMENT	3,569	333	37,550	51,245
<b>TOTAL ACADEMIC EXPENDITURES</b>	<b>2,673,093</b>	<b>2,755,317</b>	<b>2,881,841</b>	<b>2,672,773</b>
<b>VOCATIONAL</b> FULL TIME FACULTY	1,376,418	1,212,053	1,302,069	1,152,451
FT FACULTY BENEFITS	402,923	390,941	489,095	463,909
PART TIME FACULTY	701,297	571,975	703,613	578,613
PT FACULTY BENEFITS	112,208	91,516	112,578	92,578
STAFF SALARIES	241,267	165,211	170,141	151,617
STAFF BENEFITS	41,671	45,695	47,607	41,990
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>2,875,784</b>	<b>2,477,391</b>	<b>2,825,103</b>	<b>2,481,158</b>
SUPPLIES	87,857	65,465	164,642	160,845
TRAVEL	5,245	2,990	22,500	25,700
EQUIPMENT	1,123	147,870	44,450	41,950
<b>TOTAL VOCATIONAL EXPENDITURES</b>	<b>2,970,009</b>	<b>2,693,716</b>	<b>3,056,695</b>	<b>2,709,653</b>
<b>CREDIT CLASSES</b> STAFF SALARIES	12,666	0	0	0
<b>OFF CAMPUS</b> STAFF BENEFITS	1,835	0	0	0
PART TIME FACULTY	34,499	0	0	0
PT FACULTY BENEFITS	8,936	0	0	0
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>57,936</b>	<b>0</b>	<b>0</b>	<b>0</b>
SUPPLIES	20,988	0	0	0
TRAVEL	877	0	0	0
EQUIPMENT	0	0	0	0
<b>TOTAL EXTENSION EXPENDITURES</b>	<b>79,801</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>WORKFORCE</b> FULL TIME FACULTY	80,469	108,099	156,517	88,467
<b>TRAINING</b> FT FACULTY BENEFITS	23,816	39,010	55,364	33,722
PART TIME FACULTY	46,959	67,538	70,000	118,739
PT FACULTY BENEFITS	7,640	11,192	19,720	19,720
STAFF SALARIES	43,056	23,607	24,474	0
STAFF BENEFITS	11,892	8,262	7,532	0
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>213,832</b>	<b>257,708</b>	<b>333,607</b>	<b>260,648</b>
SUPPLIES	19,916	8,965	15,513	15,523
TRAVEL	684	2,295	6,000	6,000
EQUIPMENT	1,917	173	0	2,500
<b>TOTAL WORKFORCE EXPENDITURES</b>	<b>236,349</b>	<b>269,141</b>	<b>355,120</b>	<b>284,671</b>

	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>
	<u>ACTUALS</u>	<u>ACTUALS</u>	<u>REQUEST</u>	<u>REQUEST</u>
OUTCOME STAFF SALARIES	128,605	0	0	0
ASSESSMENT STAFF BENEFITS	37,710	0	0	0
TOTAL SALARIES & BENEFITS	166,315	0	0	0
SUPPLIES	5,148	0	0	0
TRAVEL	138	0	0	0
EQUIPMENT	0	0	0	0
<b>TOTAL ASSESSMENT EXPENDITURES</b>	<b>171,601</b>	<b>0</b>	<b>0</b>	<b>0</b>
DEVELOPMENTAL STAFF SALARIES	720,955	676,140	592,558	481,119
PROGRAMS STAFF BENEFITS	143,873	178,723	156,165	163,156
TOTAL SALARIES & BENEFITS	864,828	854,863	748,723	644,275
SUPPLIES	21,391	46,868	44,285	46,328
TRAVEL	3,100	2,494	2,235	2,485
EQUIPMENT	0	0	2,250	0
<b>TOTAL DEVELOPMENTAL EXPENDITURES</b>	<b>889,319</b>	<b>904,225</b>	<b>797,493</b>	<b>693,088</b>

**GRAND TOTALS-010:**

SALARIES - 69%	5,339,785	4,884,595	5,009,030	4,396,176
BENEFITS - 22%	1,314,918	1,391,735	1,542,185	1,429,499
SUPPLIES - 6%	345,254	188,741	413,364	392,670
TRAVEL - 1%	13,606	8,952	42,320	46,145
EQUIPMENT - 2%	6,609	148,376	84,250	95,695
<b>TOTAL 010- EXPENDITURES</b>	<b>7,020,172</b>	<b>6,622,399</b>	<b>7,091,149</b>	<b>6,360,185</b>

**010-INSTRUCTIONAL**



## Academic Administration

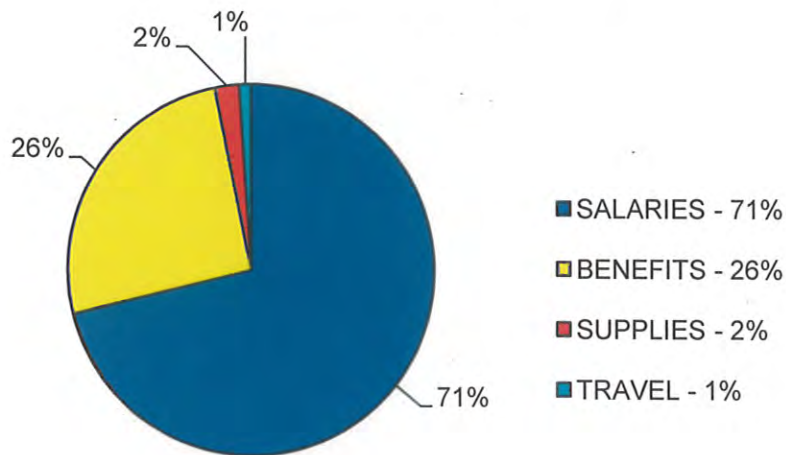
- Instructional Deans
  - Dean of Professional/Technical Programs
  - Dean of Arts & Science
  - Dean of Institutional Research and Planning
- Center for Business and Industry Services (CBIS)
  - Small Business Development Center will be completely supported by WSU

## Principle Changes and Focus

- Enrollment Management
- Student Retention
- Student Recruitment
- Faculty Support

	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>
	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>REQUEST</b>	<b>REQUEST</b>
<b>040-ACADEMIC ADMINISTRATION</b>				
ACADEMIC ADMINISTRATIVE SALARIES	272,028	292,638	283,148	313,985
BENEFITS	77,578	97,589	100,714	113,555
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>349,606</b>	<b>390,227</b>	<b>383,862</b>	<b>427,540</b>
SUPPLIES	300	3,466	9,358	9,358
TRAVEL	2,376	3,030	4,750	4,750
EQUIPMENT	0	0	0	0
<b>TOTAL ACADEMIC ADM. EXPENDITURES</b>	<b>352,282</b>	<b>396,723</b>	<b>397,970</b>	<b>441,648</b>
<b>CBIS STAFF SALARIES</b>	<b>17,413</b>	<b>15,901</b>	<b>14,794</b>	<b>0</b>
BENEFITS	5,458	5,521	5,614	0
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>22,871</b>	<b>21,422</b>	<b>20,408</b>	<b>0</b>
SUPPLIES	135	281	1,481	0
TRAVEL	144	580	606	0
EQUIPMENT	0	0	0	0
<b>TOTAL CBIS EXPENDITURES</b>	<b>23,150</b>	<b>22,283</b>	<b>22,495</b>	<b>0</b>
<b>GRAND TOTALS-040:</b>				
SALARIES - 71%	289,441	308,539	297,942	313,985
BENEFITS - 26%	83,036	103,110	106,328	113,555
SUPPLIES - 2%	435	3,747	10,839	9,358
TRAVEL - 1%	2,520	3,610	5,356	4,750
EQUIPMENT - 0%	0	0	0	0
<b>TOTAL 040-EXPENDITURES</b>	<b>375,432</b>	<b>419,006</b>	<b>420,465</b>	<b>441,648</b>

### 040-ACADEMIC ADMINISTRATION



## Library

- Dean of Information Resources, Developmental Education, eLearning, English Skills & Foreign Language Labs
- Library and Information Literacy Instruction
- Reference Services
- Collection Development
- Interlibrary Loan
- Media Equipment Services
- Production and Updating of Student ID Cards

## Principle Changes and Focus

- Collections of Online and Multi-format Based Resources
- Instruction and Assistance in the Research Process
- Support of Lifelong Learning and Personal Discovery
- Changes for FY12
  - The addition of a color copier/printer for students and staff use
  - Planning for a move toward thin client terminals
  - The Dean is assisting with the implementation of eTutor.org

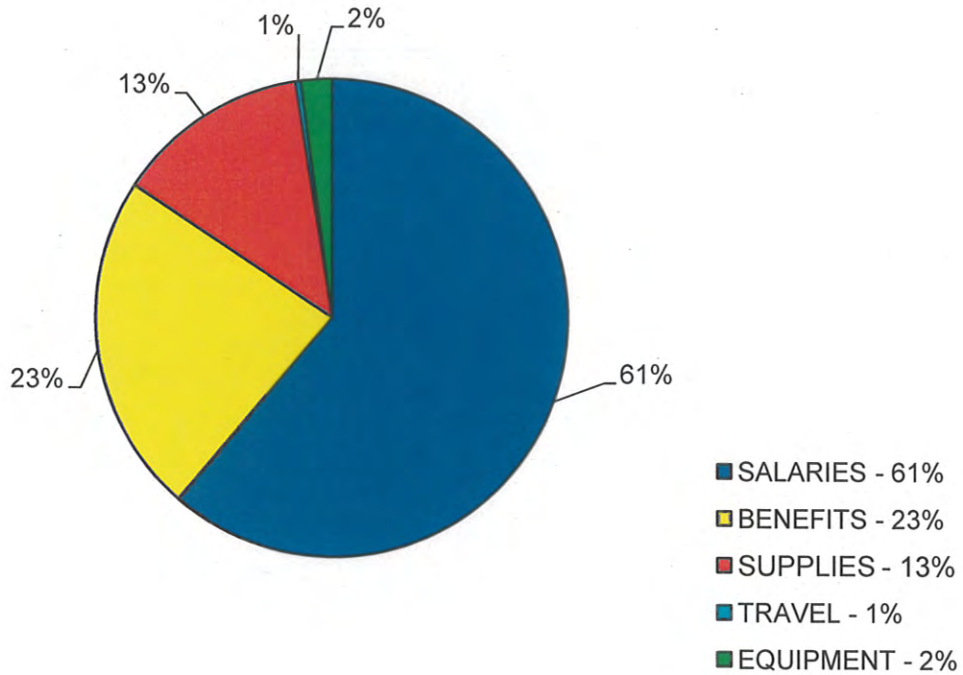


	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>
	<u>ACTUALS</u>	<u>ACTUALS</u>	<u>REQUEST</u>	<u>REQUEST</u>

**050-LIBRARY**

SALARIES - 61%	276,370	279,608	295,484	295,374
BENEFITS - 23%	92,664	97,464	107,743	111,353
SUPPLIES - 13%	54,089	52,307	63,656	63,656
TRAVEL - 1%	1,001	401	1,750	1,750
EQUIPMENT - 2%	25,191	11,189	10,162	10,162
<b>TOTAL 050-EXPENDITURES</b>	<b>449,315</b>	<b>440,969</b>	<b>478,795</b>	<b>482,295</b>

**050-LIBRARY**



## Student Services

- Associate Vice President of Student Services
- Admissions/Registration
- Financial aid and Counseling
- Opportunity Grant and Running Start
- Multicultural services
- Disability services
- GED Testing services
- Career Placement Services
- Student Activities

## Principle Changes and Focus

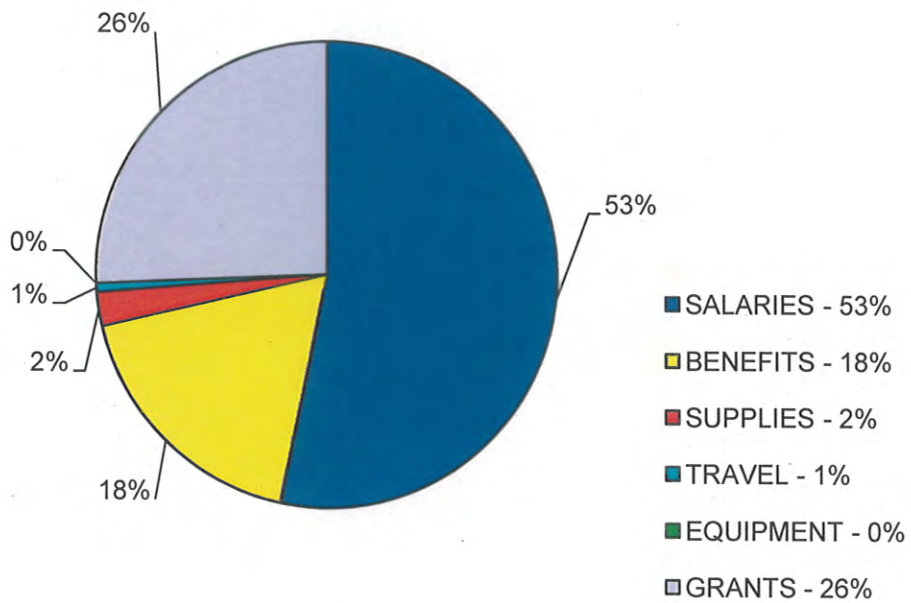
- Enrollment Management
- Student Retention and Recruitment
- Advisor Training/Improved Advising
- Program Assessments (Audits)
- Continuation of the Opportunity Grant – additional resources for low income students
- Removal of Opportunity Express Account
- Changes to state Running Start policies
- Online Student Services tools.

**060-STUDENT SERVICES**

	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>
	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>REQUEST</b>	<b>REQUEST</b>
<b>STUDENT SERVICES SALARIES</b>	499,455	463,525	438,988	376,996
BENEFITS	133,865	139,701	145,127	125,366
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>633,320</b>	<b>603,226</b>	<b>584,115</b>	<b>502,362</b>
SUPPLIES	27,858	21,027	40,543	23,811
TRAVEL	4,969	2,040	2,550	2,300
EQUIPMENT	254	1,415	0	0
GRANT	9,156	9,963	9,691	9,390
<b>TOTAL STUDENT SERVICE EXPENDITURES</b>	<b>675,557</b>	<b>637,671</b>	<b>636,899</b>	<b>537,863</b>
<b>COUNSELING SALARIES</b>	171,519	155,741	172,962	185,013
BENEFITS	50,219	50,253	61,496	67,168
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>221,738</b>	<b>205,994</b>	<b>234,458</b>	<b>252,181</b>
SUPPLIES	2,886	2,298	3,827	3,827
TRAVEL	347	0	1,250	1,250
EQUIPMENT	0	0	0	0
<b>TOTAL COUNSELING EXPENDITURES</b>	<b>224,971</b>	<b>208,292</b>	<b>239,535</b>	<b>257,258</b>
<b>FINANCIAL AID SALARIES</b>	221,808	240,285	186,063	248,419
BENEFITS	63,134	80,301	71,002	97,037
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>284,942</b>	<b>320,586</b>	<b>257,065</b>	<b>345,456</b>
SUPPLIES	19,244	28,332	4,167	14,167
TRAVEL	1,204	1,832	1,350	6,939
GRANTS	324,895	305,127	463,062	324,912
EQUIPMENT	0	5,248	0	0
<b>TOTAL FINANCIAL AID EXPENDITURES</b>	<b>630,285</b>	<b>661,125</b>	<b>725,644</b>	<b>691,474</b>
<b>STUDENT EMP. SALARIES</b>	46,719	66,303	78,931	81,181
BENEFITS	6,477	7,863	10,026	10,276
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>53,196</b>	<b>74,166</b>	<b>88,957</b>	<b>91,457</b>
SUPPLIES	0	10	0	0
SEOG MATCH	13,092	15,004	15,004	15,004
<b>TOTAL FINANCIAL AID EXPENDITURES</b>	<b>66,288</b>	<b>89,180</b>	<b>103,961</b>	<b>106,461</b>
<b>RUNNING START SALARIES</b>	23,835	32,792	35,245	23,201
BENEFITS	7,657	12,188	14,909	10,559
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>31,492</b>	<b>44,980</b>	<b>50,154</b>	<b>33,760</b>
SUPPLIES	0	0	425	425
TRAVEL	0	0	500	500
EQUIPMENT	0	0	0	0
<b>TOTAL RUNNING START EXPENDITURES</b>	<b>31,492</b>	<b>44,980</b>	<b>51,079</b>	<b>34,685</b>
<b>WORKFORCE TR SALARIES</b>	41,365	42,648	42,391	42,391
BENEFITS	12,581	13,973	15,010	15,469
SUPPLIES	0	49	0	0
TRAVEL	1,217	0	0	0
GRANTS	85,866	89,630	111,800	111,800
<b>TOTAL WORKFORCE TRAINING EXPENDITURES</b>	<b>141,029</b>	<b>146,300</b>	<b>169,201</b>	<b>169,660</b>

	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>
	<u>ACTUALS</u>	<u>ACTUALS</u>	<u>REQUEST</u>	<u>REQUEST</u>
<b>GRAND TOTALS-060:</b>				
SALARIES - 53%	1,004,701	1,001,294	954,580	957,201
BENEFITS - 18%	273,933	304,279	317,570	325,875
SUPPLIES - 2%	49,988	51,716	48,962	42,230
TRAVEL - 1%	7,737	3,872	5,650	10,989
EQUIPMENT - 0%	254	6,663	0	0
GRANTS - 26%	433,009	419,724	599,557	461,106
<b>TOTAL 060-EXPENDITURES</b>	<b>1,769,622</b>	<b>1,787,548</b>	<b>1,926,319</b>	<b>1,797,401</b>

### 060-STUDENT SERVICES



## Institutional Support

- Central administration:
  - President's Office
  - Vice President for Financial & Administrative Services
  - Vice President of Instruction/Student Services
  - Vice President of Human Resources & Labor
- Community relations
- Foundation
- Fiscal services
- Telephone / Communications
- Word services
- Administrative computing

## Principle Changes and Focus

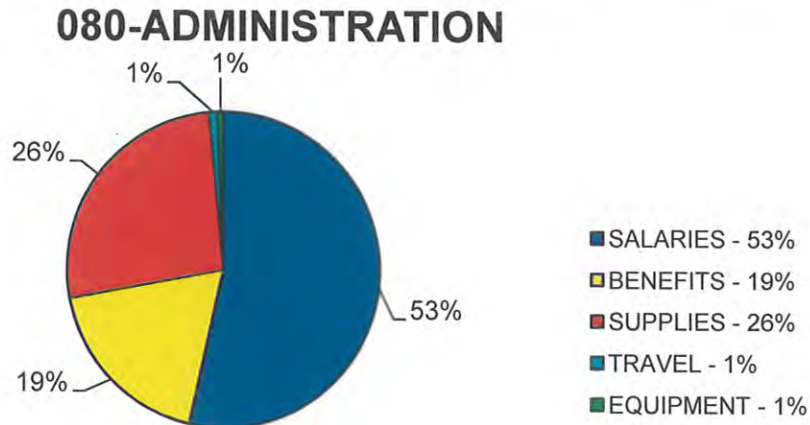
- Enrollment Management
- Student Recruitment & Retention
- Advance the Academic Master Plan & the Facility Master Plan
- Continue Work on the Campus-Specific Emergency Response Plan Based on The National Incident Management System (NIMS)
- Program Assessments (Audits)



	08-09	09-10	10-11	11-12
	ACTUALS	ACTUALS	REQUEST	REQUEST

**080-ADMINISTRATION**

PRESIDENTS OFFICE SALARIES	273,256	270,880	269,782	264,622
BENEFITS	62,349	67,878	71,493	72,898
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>335,605</b>	<b>338,758</b>	<b>341,275</b>	<b>337,520</b>
SUPPLIES	105,905	99,967	108,078	70,078
TRAVEL	17,832	11,880	13,775	13,775
EQUIPMENT	768	0	1,500	1,500
<b>TOTAL PRESIDENTIAL EXPENDITURES</b>	<b>460,110</b>	<b>450,605</b>	<b>464,628</b>	<b>422,873</b>
ADMINISTRATIVE SERVICES SALARIES	1,039,893	994,851	1,054,522	1,038,471
BENEFITS	327,554	352,446	365,916	380,961
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>1,367,447</b>	<b>1,347,297</b>	<b>1,420,438</b>	<b>1,419,432</b>
SUPPLIES	587,592	542,597	650,412	607,738
TRAVEL	4,240	4,463	7,850	7,850
EQUIPMENT	5,454	28,306	14,750	14,750
<b>TOTAL ADMINISTRATIVE EXPENDITURES</b>	<b>1,964,733</b>	<b>1,922,663</b>	<b>2,093,450</b>	<b>2,049,770</b>
EDUCATIONAL SERVICES SALARIES	70,303	79,465	74,045	74,045
BENEFITS	18,583	21,839	23,089	23,297
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>88,886</b>	<b>101,304</b>	<b>97,134</b>	<b>97,342</b>
SUPPLIES	100	133	2,100	2,100
TRAVEL	156	1,005	1,250	1,250
EQUIPMENT	0	0	0	0
<b>TOTAL EDUCATIONAL SERV EXPENDITURES</b>	<b>89,142</b>	<b>102,442</b>	<b>100,484</b>	<b>100,692</b>
<b>GRAND TOTAL-080:</b>				
SALARIES - 53%	1,383,452	1,339,512	1,398,349	1,377,138
BENEFITS - 19%	408,486	441,520	460,498	477,156
SUPPLIES - 26%	693,597	649,024	760,590	679,916
TRAVEL - 1%	22,228	17,348	22,875	22,875
EQUIPMENT - 1%	6,222	28,306	16,250	16,250
<b>TOTAL 080-ADMINISTRATION</b>	<b>2,513,985</b>	<b>2,475,710</b>	<b>2,658,562</b>	<b>2,573,335</b>



## Plant Operations

- Custodial services
- Maintenance trades
- Vehicle maintenance
- Grounds maintenance
- Utilities
- Safety and security
- Theatre and activity center management

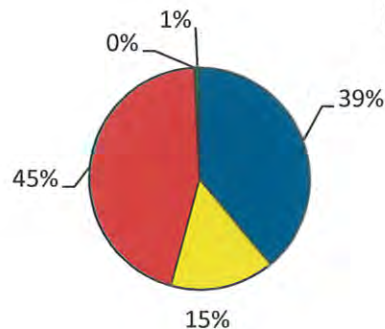
## Principle Changes and Focus

- Repairs and Minor Improvements
- Building maintenance and energy costs
- Collaborate With Safety Committee on Goals for Improvements to Campus
- Complete a review of current security measures with Mike Campbell, Director of Home Security Center of Excellence at Pierce College
- Follow up on the action plan with recommendations that Mike Campbell will prepare.

**090-MAINTENANCE & OPERATIONS**

08-09      09-10      10-11      11-12  
**ACTUALS   ACTUALS   REQUEST   REQUEST**

TOTAL UTILITIES .....	401,502	518,477	605,000	632,000
TOTAL RENTALS .....	35,897	15,391	15,000	15,000
<b>BUILDING MAINTENANCE SALARIES</b>	689,962	754,671	786,514	718,255
BENEFITS	227,972	281,008	313,662	295,444
<b>TOTAL SALARIES &amp; BENEFITS</b>	917,934	1,035,679	1,100,176	1,013,699
SUPPLIES	230,526	254,486	500,940	319,340
TRAVEL	543	0	2,600	2,600
EQUIPMENT	409	6,388	11,587	11,587
<b>TOTAL MAINTENANCE &amp; OP EXPENDITURES</b>	1,149,412	1,296,553	1,615,303	1,347,226
<b>GROUNDS SALARIES</b>	136,039	136,903	140,310	151,222
BENEFITS	47,011	53,025	60,162	64,651
<b>TOTAL SALARIES &amp; BENEFITS</b>	183,050	189,928	200,472	215,873
SUPPLIES	19,021	20,065	28,610	28,610
TRAVEL	0	0	425	425
EQUIPMENT	0	1,439	4,750	4,750
<b>TOTAL GROUNDS EXPENDITURES</b>	202,071	211,432	234,257	249,658
<b>SECURITY SALARIES</b>	67,782	68,958	66,881	72,881
BENEFITS	16,017	17,121	18,418	19,267
<b>TOTAL SALARIES &amp; BENEFITS</b>	83,799	86,079	85,299	92,148
SUPPLIES	651	0	1,800	1,800
TRAVEL	0	0	250	250
EQUIPMENT	0	573	0	100,000
<b>TOTAL SECURITY EXPENDITURES</b>	84,450	86,652	87,349	194,198
<b>GRAND TOTALS-090:</b>				
SALARIES - 39%	893,783	960,532	993,705	942,358
BENEFITS - 15%	291,000	351,154	392,242	379,362
SUPPLIES - 41%	687,597	808,419	1,151,350	996,750
TRAVEL - 0%	758	542	3,275	3,275
EQUIPMENT - 5%	194	7,858	16,337	116,337
TRANSFERS - 0%	0	0	0	0
DEBT SERVICE - 0%	0	0	0	0
<b>TOTAL 090-EXPENDITURES</b>	<b>1,873,332</b>	<b>2,128,505</b>	<b>2,556,909</b>	<b>2,438,082</b>

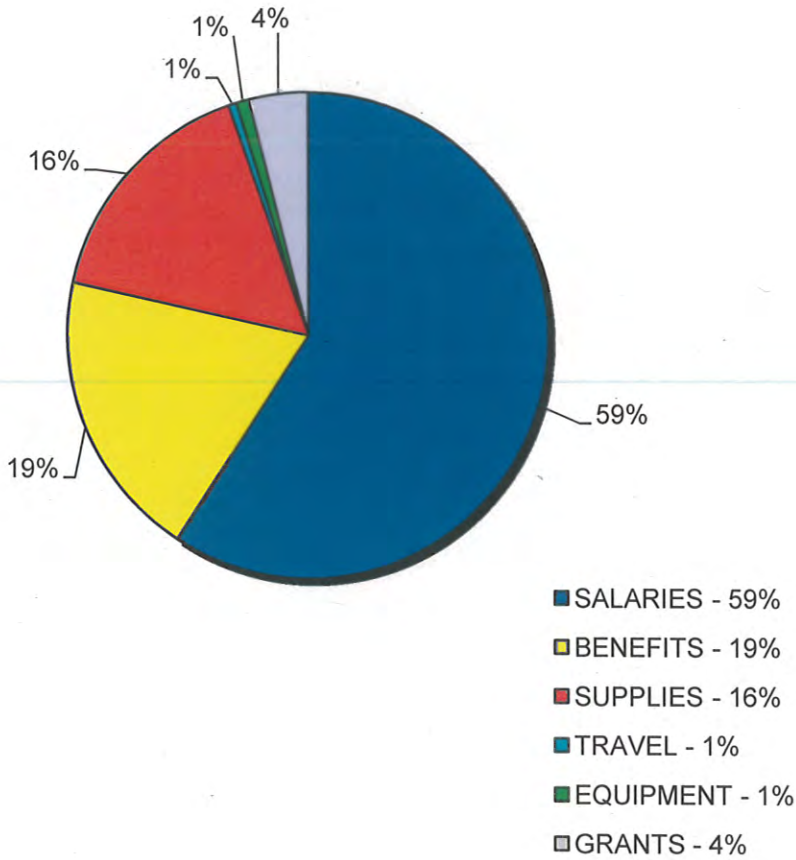


**090-MAINTENANCE & OPERATIONS**

- SALARIES - 39%
- BENEFITS - 15%
- SUPPLIES - 41%
- TRAVEL - 0%
- EQUIPMENT - 5%

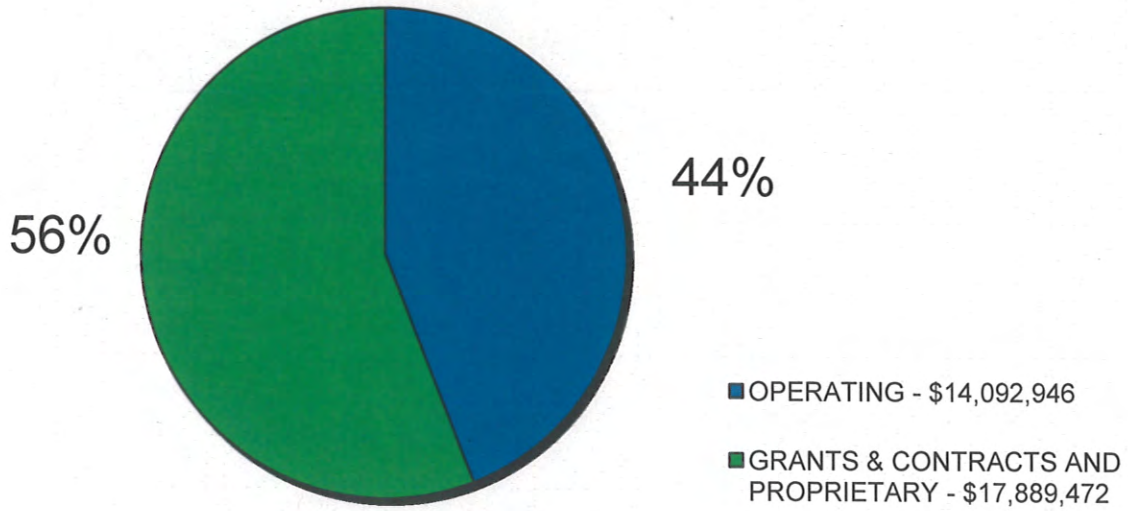
		<u>08-09</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>
		<u>ACTUALS</u>	<u>ACTUALS</u>	<u>REQUEST</u>	<u>REQUEST</u>
<b>GRAND TOTALS</b>	SALARIES - 59%	9,187,532	8,774,080	8,949,090	8,282,232
<b>ALL PROGRAMS</b>	BENEFITS - 19%	2,464,037	2,689,262	2,926,566	2,836,800
	SUPPLIES - 16%	1,830,960	1,753,954	2,448,761	2,184,580
	TRAVEL - 1%	47,850	34,725	81,226	89,784
	EQUIPMENT - 1%	38,470	202,392	126,999	238,444
	GRANTS - 4%	433,009	419,724	599,557	461,106
	DEBT SERVICE - 0%	0	0	0	0
	TRANSFERS - 0%	0	0	0	0
		<u>14,001,858</u>	<u>13,874,137</u>	<u>15,132,199</u>	<u>14,092,946</u>

### GRAND TOTALS ALL PROGRAMS STATE FUNDS

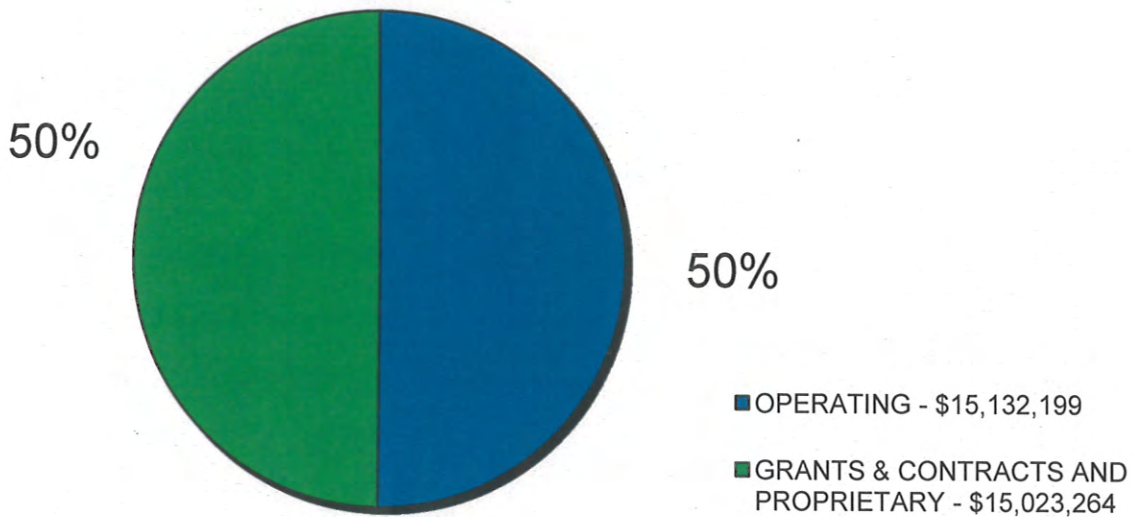




**TOTAL INSTITUTIONAL FUNDS 2010-2011**  
**\$31,982,418**



**TOTAL INSTITUTIONAL FUNDS 2010-2011**  
**\$30,155,463**





**Big Bend Community College  
Grants & Contracts, Local, Internal Service and Proprietary Funds  
Budgets for 2011-2012**

TITLES FUNDS	Grants/ Contracts 145	Plant 147	Dedicated Local 148	Central Stores 440	Motor Pool 460	Assoc Stu Body 522	Bookstore 524	Parking 528	Auxiliary 570	Europe 571	Housing & Food 573	Grants in Aid 846	TOTAL
Revenues	4,501,015	8,000	1,758,416	52,284	36,078	485,702	998,888	78	905,757	9,732	2,051,352	7,082,170	17,889,472
Total	4,501,015	8,000	1,758,416	52,284	36,078	485,702	998,888	78	905,757	9,732	2,051,352	7,082,170	17,889,472
Expenditures:													
A Salaries	2,196,916		292,740		273	99,694	127,228		302,484		217,716		3,237,051
B Benefits	677,105		78,000		21	16,718	60,852		114,724		49,044		996,464
E Goods & Services	889,920		312,217	45,996	29,511	234,152	776,858		440,104		919,451		3,648,209
G Travel	123,422		7,013		287	118,784	2,102		3,447		0		255,055
J Equipment	51,471		11,675		2,500	5,625			4,147		13,274		83,067
N Grants	20,727						30,000			100,000			7,108,522
T Transfers	522,617		(88,800)										
P Principle/Interest			286,453										
TOTAL	4,482,178	0	899,298	45,996	30,092	477,473	997,040	0	864,906	100,000	1,199,485	7,082,170	15,328,368
Increase/Decrease Fund Balance	18,837	8,000	859,118	6,288	5,986	8,229	1,848	78	40,851	(90,268)	851,867	0	1,710,834